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SAMOS Staff Office

Colonel John L. Martin, Jr.

The following are my thoughts on the SAMOS Staff Office:

a. The general characteristics of the individuals assigned should be primarily those of understanding the organization and structure of the various staffs and agencies with which these people will have to deal, especially the staff within the Air Force. They need not be nationally recognized authorities in the various fields, however, they should be reasonably competent in order to instill confidence in the people with which they will work, especially in the outside the Air Force agencies. It would be advantageous if we could find people who are technically competent but who also have knowledge of the reconnaissance business and the peculiar requirements of the operational end of the business. It is not believed that, as an example, the data processing officer should be currently thoroughly familiar with all of the equipments owned by all of the people throughout the community.

b. Secretariat of the SAMOS EMC:

This Air Force officer should be a full Colonel who would be the Secretariat for the SAMOS EMC and preferably for the entire Space Air Force EMC and would also be the SAMOS Staff Officer. In addition, his job would be to assure that the necessary OSD/Air Staff coordinations and concurrences are obtained in a timely fashion. It is recommended that this SAMOS Staff Officer be assigned directly to the DCS/D who then is responsible to the Chairman of the SAMOS EMC. It is not believed that this officer need have a thorough knowledge of the intelligence business nor the details of the SAMOS program. He will learn this in time.

c. Three officers assigned to the functional areas of photography, electronic reconnaissance and the entire ground complex to support the above. These officers should have R&D staff management experience first, technical "savy" second, and at a lesser priority technical competence in the individual functional areas. Their job would be to do the staff leg-work for the Secretariat, for the coordination of all of the various agencies in this area, establish and maintain the confidence that the Air Force is, in fact, running a national program without a parochial view. These officers would work with their counterparts in CIA, NSA,

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Army, Navy, Girl Scouts, Salvation Army, and anybody else that would like to stick an ore in this pond! In addition, these officers would be responsible for writing the directives, preparing the necessary budgetary justifications, writing the histories, giving the presentations, performing interagency coordination and all the other various staff-type jobs that are required at this level in the management structure. These officers would be the "eyes" and "ears" of the SAMOS Project Director in the Washington area. They will be required to continually evaluate the SAMOS functions vs. functions from other programs that are parallel or lateral or in some cases duplicative. These officers will be charged with all Air Staff actions that are required.

d. One of the first prerequisites of this group of four officers is that of the correct personality. The way that they handle themselves in this complex will be as important as all of their other contributions combined.

e. The personnel recommended for this office by various and sundry sources are in order of recommendation:

SSO - Colonel John L. Martin, Jr.
Col Douglas Steakly - AFOOP
Col Gordon Sowers - AFCIN

[Electr.] Electr - Maj George Kisthley Major Hayes, AFCRQ
Maj Bartel - AFCIN

Photo - Maj C. E. James, AFOOP
Maj C. E. Giraud, AFCIN

Data Handling - Maj D. E. Giraud Capt Spotti
Maj Dan Anderson

f. As witnessed by your recent highly successful (thorough knowledge of the problem) solution to the management problem of SAMOS, there is one other suggestion that will take an even greater effort and, though modesty would normally prevent me from suggesting, you might try promoting me and I'll run the whole show!

HENRY C. HOWARD
Major, USAF